

Investment Policy

1. Purpose

To provide a framework for the investing of Council's surplus funds in a prudent manner to generate the most favourable returns within acceptable risk parameters whilst ensuring that Council's liquidity requirements are being met.

Specific strategies may be employed at different times to achieve this objective so long as those strategies always lie within the policy.

2. Background and Standards

Section 625 of the Local Government Act 1993 allows Council to invest funds in particular securities so long as the funds are not required for any other purpose.

The Minister for Local Government issued revised guidelines in 2010 which placed emphasis on observing the 'prudent person test'.

The investments will be managed with the care, diligence and skill that a prudent person would exercise. As trustees of public monies, officers are to manage Council's investment portfolio to safeguard the portfolio in accordance with the spirit of this Investment Policy, and not for speculative purposes (DLG - May 2010).

At the same time the investment of Council's funds must be conducted to the highest of ethical standards:

Officers shall refrain from personal activities that would conflict with the proper execution and management of this portfolio. This policy requires officers to disclose any actual or perceived conflicts of interest to the General Manager. Independent advisors are also required to declare that they have no actual or perceived conflicts of interest. (DLG - May 2010).

3. Authority for Investment

The Council may invest surplus funds pursuant to the:

- Local Government (General) Regulation 2021
- Local Government Act 1993
- Ministerial Investment Order
- Local Government Code of Accounting Practice and Financial Reporting
- Australian Accounting Standards
- Division of Local Government Circulars
- The Trustee Act 1925 Section 14 and the Trustee Amendment (Discretionary Investments) Act 1997- Sections 14A(2), 14C(1) and (2)
- Office of Local Government Policy Guidelines

4. Delegation Authority

Authority for implementation of this Policy is delegated by the elected Council to the General Manager in accordance with the Local Government Act 1993 (NSW).

Subject to regular review, the General Manager has delegated the day-to-day management of Council's Investment Portfolio to the:

- Director Corporate Services and Strategy
- Chief Financial Officer
- Corporate Accounting Manager
- Management Accountant – Investments

To be effective, a delegation must be in writing.

Staff members delegated to manage Council's Investment Portfolio must acknowledge that they have received a copy of this Policy and that they understand the obligations and responsibilities of their role.

5. Authorised Investments

Investments are limited to those allowed by the most current Ministerial Investment Order that has been issued by the NSW Minister for Local Government.

The most current Ministers Order is dated 12 January 2011 and is detailed in Attachment A. Authorised Investments will be limited to:

- any public funds or securities issued by or guaranteed by, the Commonwealth, any State of the Commonwealth or a territory
- any Debentures or Securities issued by a Council, within the meaning of the Local Government Act 1993 (NSW)
- interest bearing deposits with, or debentures or bonds issued by, an Authorised Deposit-taking institution (ADI), as defined in the Banking Act 1959 (Commonwealth), but excluding subordinated debt obligations
- any bill of exchange which has a maturity date of not more than 200 days and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an ADI
- a deposit with the New South Wales Treasury Corporation (TCorp) or investments in managed funds with TCorp

6. Prohibited Investments

In accordance with the Ministerial Investment Order, this Investment Policy prohibits, but is not limited, to any investment carried out for speculative purposes including:

- derivative based instruments
- principal only investments or securities that provide nil or negative cash flow
- standalone securities issued that have underlying futures, options, forward contracts and swaps of any kind
- shares of any kind
- any investments not denominated in Australian Dollars or that carry foreign exchange risk

This policy also prohibits the use of leveraging (borrowing to invest) for any investment.

Council officers should ensure that before new investments are made, they establish whether a product complies with the Investment Policy and, where necessary, obtain independent financial advice in writing on the nature and risk of the financial product.

7. Investment Guidelines

While exercising the power to invest, consideration is to be given to the preservation of capital, liquidity, and the return on investment.

- Preservation of capital is the principal objective of the Investment Policy. Investments are to be placed in a manner that seeks to ensure security and safeguarding the Investment Portfolio. This includes managing credit and interest rate risk within identified thresholds and parameters
- Investments should be allocated to ensure there is sufficient liquidity to meet all reasonably anticipated cash flow requirements, as and when they fall due, without incurring the risk of significant costs due to the unanticipated sale of an investment
- Investments are expected to achieve a market return in line with the Council's risk tolerance

Investments obtained are to be considered based on the following key criteria:

- Preservation of Capital - the requirement for preventing losses in an investment portfolio's total value (considering the time value of money)
- Diversification - setting limits to the amounts invested with a particular financial institution or government authority to reduce credit, interest rate, liquidity and market risks
- Credit risk - the risk the investment Council has made fails to pay the interest and repay the principal when due
- Liquidity Risk - the risk council is unable to redeem the investment at a fair price within a timely period, or the risk the fair price has changed significantly due to market risks and council is in a position where it must sell before maturity incurring a loss
- Interest Rate Risk - the risk the fair market value of the investment fluctuates significantly due to changes in underlying interest rates
- Market Risk - the risk that the fair value or future cash flows of an investment will fluctuate due to changes in market conditions and prices, principally interest rate, credit and liquidity risks
- Maturity Risk - the risk relating to the length of term to maturity of the investment. The larger the term, the greater the length of exposure and exposure to market risks.
- Reinvestment Risk – the risk that income will not meet expectations or budgeted requirement because interest paid on the investments are lower in future than they are currently

8. Direct Investments

Portfolio Credit Framework

The portfolio credit guidelines to be adopted will be based on the Standard and Poor's (S&P) ratings system criteria (or Moody's and Fitch equivalent if an S&P rating is not available). The maximum available limits in each rating category are as follows:

Long Term Rating	Minimum Requirement	Maximum Limit
AAA to AA-or Major Banks and below	30%	100%
A+ to A- and below	0%	70%
BBB+, BBB, BBB- and below	0%	40%
Unrated ADI with a branch within the Canada Bay LGA	0%	\$250,000 or the prevailing Government Guaranteed Amount
TCorpIM Funds	0%	40%

9. **Individual Counterparty Credit Framework**

The individual credit guidelines to be adopted will be based on the Standard and Poor's (S&P) ratings system criteria (or Moody's and Fitch equivalent if an S&P rating is not available). The maximum available limits in each rating category are as follows:

Long Term Rating	Maximum Individual Limit
Federal or NSW Government	100%
AAA	50%
AA+ to AA- or Major Banks	45%
A+ to A-	30%
BBB+ to BBB-	10%
Unrated	\$250,000 or the prevailing Government Guaranteed Amount
TCorp Managed Funds	20%

For the purpose of this Policy, "Major Banks" are defined as:

- Australia and New Zealand Banking Group Limited
- Commonwealth Bank of Australia
- National Australia Bank Limited
- Westpac Banking Corporation

including any of their wholly owned subsidiaries that are explicitly guaranteed by the parent (such as St George, Bank West).

S&P ratings will be used in the first instance for the purposes of Minimum Portfolio Requirements and Maximum Individual Limits. In the event an investment is not rated by S&P, then the lower of its alternative ratings from Moody's and Fitch (in the event it has more than one alternative rating) will be used for the purposes of this policy.

10. Term to Maturity Framework

The portfolio is to be invested with the following term to maturity constraints.

Maturity Band	Minimum Portfolio Exposure	Maximum Portfolio Exposure
<1 year	30%	100%
>1 year	0%	70%
>3 year	0%	30%
>5 years	0%	0%

Individual Investments must conform to the following term maturities based on credit rating.

Long Term Rating	Maximum Tenor
AAA to AA-	5 Years
A+ , A , A-	5 Years (Floating Rate Notes) 5 Years (All other investments)
BBB+ and BBB	3 Years
BBB- and below	1 Year
TCorpIM Funds	N/A

For the avoidance of doubt the Term to Maturity Framework Limits do not apply to any investments in TCorp IM Funds

11. Environmental, Social and Governance (ESG) Investing

Where financial institutions are offering equivalent investment returns with the same credit rating and assessed financial risk and the investment fits within the provisions of this Investment Policy, preference will be given to placing funds with institutions identified as having the higher ESG standards which may include, but not limited to, investing with institutions not financing fossil fuel companies.

12. Investment Strategy

On an on-going basis and in conjunction with this Investment Policy, an Investment Strategy will be formulated and documented. This strategy may be formulated in conjunction with Council's Investment Advisor, if applicable, and be documented in the reports from that advisor to council. The strategy will consider the following:

- Council's cash flow requirements and implications for the portfolio liquidity profile.
- Allocation of investment types, credit quality, counterparty exposure and term to maturity.
- Current and projected market conditions and any likely impacts on relative positioning in terms of the portfolio and any necessary policy implications.
- Relative return outlook; risk-reward considerations; assessment of the market cycle and hence constraints on risk.
- Appropriateness of overall investment types for Council's portfolio and,
- The projected investment portfolio level for the forthcoming year.

13. Grandfathering

Any investment purchased when compliant with the Investment Policy may be held to maturity or sold as Council believes best dependent on the individual circumstances, so long as that risk management strategy is in accordance with the principles of the Investment Guidelines as above, the prevailing legislation and the prudent person guidelines.

Specifically, Grandfathering will apply to any investment that:

- Was made ineligible by a previous change to the external legislation if that change allows for grandfathering (e.g., changes regarding COO's following the change of legislation post the Cole Report)
- Is made ineligible because of a change to this Investment Policy
- Is in breach of the Investment Policy due to a change of circumstance. (e.g., because the investment has been downgraded or has had its credit rating withdrawn post purchase)
- Is in breach due to a change of portfolio size or composition (e.g. because the overall portfolio size has decreased and as a result the percentage of total portfolio limit which applies to individual remaining investments increases and therefore causes a breach).

14. Trading Policy

Council will make every effort and will undertake cash flow forecasting to match investment maturities to cash flow requirements to minimise early liquidation of investments prior to scheduled maturities and any associated penalties either explicit in the form of break costs or implicit in terms of broker fees, market spreads and liquidity risks.

Investments will be acquired with the intention of holding them through maturity, and cash liquidity requirements will be managed to ensure Council avoids a situation that will require a forced sale of these assets in normal circumstances.

However, if Investment Policy Limits have been breached due to a change in the overall size of the investment portfolio, external or internal changes to investment policy parameters or for any other reason, then investments maybe sold prior to maturity. Under these situations Council has the authority to make the necessary arrangements to withdraw from the investment as soon as practicable.

Council may also sell assets prior to maturity in the following circumstances:

- If the asset is liquid, easily tradeable, can be sold without significant loss and was purchased as part of a "liquidity buffer" against the event of unforeseen and unexpected liquidity requirements.
- If Council judges that the asset has deteriorated in credit quality and there is a material risk of loss on the asset if held to maturity and Council upon seeking external advice from a competent and reputable independent advisor is advised that a sale of the asset is in the best interests of Council for risk management purposes to potentially minimise any future losses.
- For the avoidance of doubt, Council will not adopt an active trading strategy buying and selling assets on broker recommendations for the purposes of enhancing returns through the accumulation of capital profits

15. Quotations for Purchases and Sales of Investments

The investing officer must satisfy themselves that they are obtaining a fair market price for all investments made at all times. This can be accomplished by obtaining multiple independent quotes from reputable market makers where the investment is widely traded or where it is not widely traded

by reference to other similar instruments that are traded in the market place. Council will take due steps to ensure that any investment is executed at the best pricing reasonably possible.

If this is not possible or impractical, the investing officer can rely on representations made by an Independent Advisor with no conflicts of interest regarding the purchase or sale of the investment.

For the avoidance of doubt, the investing officer must not rely on representations made by the buyer, seller or broker or any other person with a potential conflict of interest.

16. Performance Benchmark

The performance benchmark has been set at the Bloomberg Bank Bill Index. Performance relative to this index should be assessed with reference to Council's investment risk appetite, marked conditions and by comparison to other peer Councils.

17. Safe Custody Arrangements

Where necessary, investments may be held in safe custody on Council's behalf as long as the following criteria are met:

- Council must retain beneficial ownership of all the investments
- Adequate documentation is provided verifying the existence of the investments
- The Custodian conducts regular reconciliation of records with relevant registries and/or clearing systems
- The institution or Custodian recording and holding the assets will be:
 - Austraclear or an equivalent globally recognised registry service or,
 - A major Australian Bank (ANZ, CBA, NAB, Westpac)
 - An entity with a credit rating of AA- rating from S&P (or its equivalent rating from Fitch or Moody's) or better

18. Reporting

All investments are to be appropriately recorded in Council's financial records and reconciled at least on a monthly basis.

Certificates must be obtained from the financial institutions confirming the amounts of investments held on the Council's behalf as at 30 June each year (or any other date which is the end of financial year) and reconciled in the Investment Register.

A monthly report will be provided to Council which details:

- Portfolio performance
- Portfolio composition with relevant data on types of investment, credit ratings and maturities
- Compliance with the terms of the investment policy (with any breaches noted)
- Independent financial assessments of the value of the investments and the investments portfolio.

19. Investment Advisor

Council's investment advisor must be approved by Council and hold an Australian Financial Services License issued by the Australian Securities and Investment Commission. The advisor must be an independent person who has no actual or potential conflict of interest in

relation to investment products being recommended and is free to choose the most appropriate product within the terms and conditions of the investment policy.

The independent advisor is required to provide written confirmation that they do not have any actual or potential conflicts of interest in relation to the investments they are recommending or reviewing, including that they are not receiving any commission or other benefits in relation to the investments being recommended or reviewed unless these commissions are disclosed and fully rebated to Council.

20. Review of Policy

This investment policy will be reviewed at least once a year or as required in the event or result of legislative changes.

The Investment Policy may also be changed as a result of other amendments that are to the advantage of Council and in the spirit of this policy. Any amendment to the Investment Policy must be by way of Council resolution

21. Definitions

ADI	Authorised Deposit-Taking Institutions are corporations that are authorised under the Bank Act 1959 (Cwth) to take deposits from customers
Bill of Exchange	- a bill of exchange is an unconditional order in writing, addressed by one person to another, signed by the person giving it, requiring the person to whom it is addressed to pay on demand, or at a fixed or determinable future time, a sum certain in money to or to the order of a specified person, or to bearer:
Debentures	Debentures - A debenture is a document evidencing an acknowledgement of a debt, which a company has created for the purposes of raising capital. Debentures are issued by companies in return for medium and long-term investment of funds by lenders.
DLG	NSW Office of Local Government, Department of Premier and Cabinet
Grandfather Clause	Grandfather clause is a legislative clause, which, in prohibiting a certain activity, exempts those who were already engaged in the activity at the time the legislation was passed.
Preservation of Capital	Preservation of capital refers to an investment strategy with the primary goal of preventing losses in an investment portfolio's total value
Prudent Person Standard	Prudent person standard is a legal standard restricting the investing and managing of a client's account to what a prudent person seeking reasonable income and preservation of capital might exercise for his or her own investment.
Securities	For financial markets, these and many types of financial instruments (i.e. documents) that are traded in financial markets (except future contracts) e.g. bills of exchange, transferable certificates of deposit, negotiable certificates of deposit, floating rate notes

22. Approval Status

Council approved this policy on 19 August 2025.

23. Approval History

Stage	Date	Comment	ECM ID
Original Policy / Procedure	01/11/2016	Approved by Council	6395402
Reviewed	20/09/2022	Approved by Council	6395402
Reviewed	19/08/2025	Approved by Council	6395402
Next Review	01/05/2026		

24. Ownership and Approval

Responsibility	Role
Author	Chief Financial Officer - Finance
Owner	Director Corporate Services and Strategy
Endorser	City of Canada Bay Executive
Approver	City of Canada Bay Council

Attachment A

<https://www.olg.nsw.gov.au/wp-content/uploads/Investment-Order-12-1-2011.pdf>

LOCAL GOVERNMENT ACT 1993 – INVESTMENT ORDER

(Relating to investments by councils)

I, the Hon. Barbara Perry MP, Minister for Local Government, in pursuance of section 625(2) of the *Local Government Act 1993* and with the approval of the Treasurer, do, by this my Order, notify for the purposes of section 625 of that Act that a council or county council may only invest money (on the basis that all investments must be denominated in Australian Dollars) in the following forms of investment:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth, any State of the Commonwealth or a Territory;
- (b) any debentures or securities issued by a council (within the meaning of the *Local Government Act 1993* (NSW));
- (c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959* (Cwth)), but excluding subordinated debt obligations;
- (d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;
- (e) a deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation;

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Transitional Arrangements

- (i) Subject to paragraph (ii) nothing in this Order affects any investment made before the date of this Order which was made in compliance with the previous Ministerial Orders, and such investments are taken to be in compliance with this Order.
- (ii) Paragraph (i) only applies to those investments made before the date of this Order and does not apply to any restructuring or switching of investments or any re-investment of proceeds received on disposal or maturity of such investments, which for the avoidance of doubt must comply with this Order.

Key Considerations

An investment is not in a form of investment notified by this order unless it also complies with an investment policy of council adopted by a resolution of council.

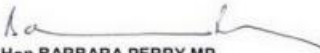
All councils should by resolution adopt an investment policy that is consistent with this Order and any guidelines issued by the Chief Executive (Local Government), Department of Premier and Cabinet, from time to time.

The General Manager, or any other staff member, with delegated authority by a council to invest funds on behalf of a council must do so in accordance with the council's adopted investment policy.

Councils have a fiduciary responsibility when investing. Councils should exercise the care, diligence and skill that a prudent person would exercise in managing the affairs of other persons.

When exercising the power of investment councils should consider, but not be limited by, the risk of capital or income loss or depreciation, the likely income return and the timing of income return, the length of the term of the proposed investment, the liquidity and marketability of the proposed investment, the likelihood of inflation affecting the value of the proposed investment and the costs (including commissions, fees, charges and duties payable) of making the proposed investment.

Dated this 12th day of January 2011


Hon BARBARA PERRY MP
Minister for Local Government